

2005 Candidate Questionnaire**SECTION I****BASIC CANDIDATE INFORMATION****1. Name as it will appear on the ballot**

First Name	Middle Initial or Nick Name	Last Name
Paul	M	Grace

**2. Office sought (include office, jurisdiction, position/district number):**City of Shoreline City Council, Position **5**3. Are you the incumbent?  Yes  No

4. How long have you resided in this district/city?

**20 years**

5. How long have you resided in King County?

**23 years**6. Is the office sought partisan or nonpartisan?  Partisan  Nonpartisan

7. If partisan, please indicate party:

**CAMPAIGN CONTACTS**Campaign Name: Grace for CouncilAddress: 18405 Aurora Ave. N., Suite H-126City/State/Zip: Shoreline, WA 98133Campaign Phone: 206-546-8279Campaign Fax: N/ACampaign E-mail: graceforcouncil@comcast.netCampaign Website: n/a**POLITICAL BACKGROUND**

1. Beginning with the most recent position, please list public offices which you have held. Include positions on appointive Boards or Commissions.

Public Office	Elective or Appointive?	Dates Held	Leadership Role (if any)
Shoreline City Council Member	Appointive	2004-present	
Shoreline School Board	Both	19996-2001	Vice Pres., President

2. If you ran for public office but were not elected, please list those races below:

Office Title	Year of Run
n/a	

**SECTION II**----- **CONFIDENTIAL SECTION BEGINS** -----

The following information is for League use only. It will not be published on the League's website.

Campaign Manager's Name: Liz Loomis

Candidate's Daytime Phone: 206-433-7235

Candidate's Evening Phone: 206-546-8279

Candidate's VoiceMail/Message: You've reached the Grace Family ... For Election 05, press 3 ...

Candidate's Fax: n/a

Candidate's Pager: n/a

**REFERENCES**

This information is for League use only. It will not be published in any format.

If you have not provided the League with references, please list references you would like us to contact who can speak to your involvement, effectiveness, character, and/or knowledge. Please name at least one from each of the following three categories:

Name of Colleague	Daytime Phone	Home Phone
Mike Feldman	206-439-7706	
Rich Gustafson	206-546-6180	

Name of Supervisor/Committee Chair	Daytime Phone	Home Phone
Herb Bryce	206-542-7395	

Name of Employee/Member of a Committee You Chaired	Daytime Phone	Home Phone
Patti Giboney		206-365-0838

1. Have you ever been convicted of a crime excluding minor traffic offenses?  Yes  No  
If yes, please explain.

----- **CONFIDENTIAL SECTION ENDS** -----

### SECTION III

In this section, we are seeking responses that reflect the four ratings criteria: involvement, effectiveness, character, and knowledge. These are defined as follows:

- **Involvement:** What has the candidate done previously in family, neighborhood, community, volunteer work, employment or public life to suggest readiness to accomplish challenging objectives? How do these activities demonstrate readiness for the challenges unique to the office sought?
- **Effectiveness:** Has the candidate demonstrated promise of being productive in the office sought? Has the candidate shown the ability to work with other people?
- **Character:** Do the candidate's personal traits show the ability to take on the responsibilities of campaigning for and holding the public office she or he is seeking? Is the candidate a leader, participant or observer? Is the candidate trustworthy, reliable and candid?
- **Knowledge:** Has the candidate demonstrated the willingness and ability to learn and adapt? Does the candidate understand the duties and challenges of the office sought? Does the candidate have a firm grasp of the issues important to his or her constituency and their potential effects?

1. In a page or less, why are you running for this office? (Note: the interview committee will be given a copy of this statement before your interview; at the beginning of your interview you will have the opportunity to expand on this statement in any way you wish.)

It was a privilege to be selected as a Shoreline City Council member when a vacancy occurred and to have served for the last 18 months. As a 20-year resident and former Shoreline School Board member, I know how we value our quality of life. As a manager responsible for more than \$200 million of public assets, I know how important it is to hold the line on spending and invest wisely for our community.

When it came time to consider running for election, I was strongly encouraged to do so by family, friends and colleagues because I bring a thoughtful balance to Council proceedings. I will continue to focus on the values that matter most to the citizens of Shoreline so that our City can continue to progress into its second decade.

#### Investing to Create Jobs and Business Opportunities

- Supported the first phase of Aurora Corridor development (145th-165th Streets)
- Pledge support for the final phases of Aurora construction
- Voted for the North City Project that has already stimulated \$17 million in new development

#### Continuing Fiscal Policies to Control Taxes for Homeowners

- Support community investments to shift the tax burden from home owners and generate revenue for parks, open space and neighborhood enhancements
- Continue Shoreline's 10-year record of prudent fiscal management

#### Helping Those in Need

- Championed increased funding for programs that help Shoreline's seniors and low-income families

2. Describe your most important personal characteristics or traits as they relate to the office you seek.

- Open-mindedness and thoughtfulness: seek out and listen deeply to all community, colleague and staff input. Advocated for enhanced public participation processes**
- Thorough preparation and examination: explore all aspects of issues before decision-making**
- Integrity: walk my talk at home, in the community and at work**
- Respect diversity in all forms. This is especially important as our community becomes increasing diverse and when controversial issues bring out sharply divergent opinions.**
- Work toward consensus whenever possible**
- Professional experience in conflict resolution as mediator and arbitrator**

3. Please describe in sufficient detail, one to three accomplishments or contributions of which you are most proud. These examples should illustrate effective skills and capabilities you think apply to the office you are seeking. These accomplishments may have occurred at any time in your personal, professional, or public life.

1. **School Board: worked effectively for 5 years (1996-2001) to reach consensus on most critical issues affecting the District. This involved working with not only the other Board members but also teachers' and other unions, PTA's, neighborhood groups, and school administrators.**

2. **Mediation: as a certified mediator since 1993, I have mediated a wide range of community and workplace disputes to successful conclusion. To facilitate dispute resolution between neighbors, co-workers, labor and management and parents can be intensely difficult but is also enormously rewarding when the parties are able to reach agreement.**

3. **Family: I have been married for 36 years. My wife and I met in college, have traveled the world, helped each other develop our careers with love and support, raised two daughters who are happy, healthy, successful adults. What's better in life than that!**

4. Please list or describe your current and past activities in the community in which you have acquired skills that relate to the office you seek. Include your role in the activity and the year(s) in which you were involved. Involvement consists of many areas such as family, neighborhood, community, employment, or public life.

1. **Shoreline Schools (1990-2001):** active in PTA's, Art Docent program, Shorewood High School Site Council, appointed and elected to School Board, serving as vice president and president (1996-2001)
2. **Workplace (1978-2000):** union representative for 12 years; labor mediator, arbitrator, trainer for Conflict Management Institute (1991-1994); human resources and labor relations manager for Port of Seattle (1994-1999)
3. **Business Manager:** vice-president of Conflict Management Institute (1991-present); maintenance manager of over \$200 million of assets at Sea-Tac Airport (1999-present)
4. **Conflict Resolution:** certified mediator for County Dispute Resolution Centers (1993-present) and Mediation Consortium (1997-present), and arbitrator for Better Business Bureau since 2003.

5. Please describe the duties of the office you seek. Which are the most important duties and why?

**As Council member, I work with other members to set direction and policy for the City. This involves developing a vision, values and critical success factors and then making them concrete through:**

- Adopting strategic plans (on issues such as transportation, surface water, recreation as well as the broader Comprehensive Plan))**
- Collaboratively setting policy goals and milestones in a Council work plan, and**
- Approving an operating and capital project budget.**

**As a community representative, I seek input from Shoreline residents both formally (Council meetings, forums, public hearings, etc.) and informally (neighborhood meetings, phone and e-mail)**

**The Council also liaisons with other city jurisdictions (school, fire, water, wastewater, etc.) to ensure the most cost effective city services.**

**The Council does NOT make administrative or operational decisions. This is the purview of City manager and staff as well as our commissions and boards.**

## EDUCATION BACKGROUND SUMMARY FOR PUBLICATION IN CANDIDATE EVALUATION REPORT

The Municipal League's Candidate Evaluation Report is distributed to voters in print and/or on our website. It includes a summary of the candidate's education. Please summarize your education in 120 characters (letters, punctuation, and space all combined). The League will delete material that exceeds the space limit by beginning with the last entry. Suggested order is (degree) (subject) (school) (year, if desired).

*Note: If this question is left blank the League will not include education information in your candidate profile.*

**A.B., Politics, Dartmouth College**  
**M.A., Education, Goddard College**  
**Executive Management Certificate, UW Business School**

## CIVIC INVOLVEMENT SUMMARY FOR PUBLICATION IN CANDIDATE EVALUATION REPORT

The Municipal League's Candidate Evaluation Report also includes a summary of each candidate's civic involvement. Please summarize your civic involvement in the space below. We will make every attempt to include the information in the Candidate Evaluation Report as submitted. Due to space restrictions in the Report, your response is limited to 500 characters (letters, punctuation, and spaces all combined). It is important that you list your involvement beginning with the most important and ending with the least important. If you exceed the length of response permitted, or if the League should find it necessary to shorten responses for publication purposes, deletions will be made beginning with the last item listed.

*Note: This information will appear verbatim on the League's Candidate Evaluation Report. If this question is left blank, the Municipal League will not include information on your civic involvement in the Report.*

Check here if you would like the Municipal League to copy the first 500 characters from Question 4 to paste into this section.

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### **Investing to Create Jobs and Business Opportunities**

- Supported the first phase of Aurora Corridor development (145th-165th Streets)**
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- ### **Continuing Fiscal Policies to Control Taxes for Homeowners**
- Support community investments to shift the tax burden from home owners and generate revenue for parks, open space and neighborhood enhancements**

Continue Shoreline's 10-year record of prudent fiscal management

**Helping Those in Need**

Championed increased funding for programs that help Shoreline's seniors and low-income families

**Finished!**

If at all possible, send your response to the Municipal League electronically as an attachment, or insert it into an e-mail message ([rebecca@munileague.org](mailto:rebecca@munileague.org)). Mail and fax numbers are listed below. If the League has not contacted you to schedule an interview, please call the League office at your earliest convenience.

Don't forget to send the following to the Municipal League: a resume, a photo, campaign literature, and, if you are an incumbent, constituent newsletters and other materials. Please use the check-off list on the cover sheet of this packet to indicate which items you have sent.

**THANK YOU FOR YOUR COOPERATION AND GOOD LUCK IN YOUR CAMPAIGN!**

**THE MUNICIPAL LEAGUE OF KING COUNTY**

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